

Career Service Provider Fiscal Training

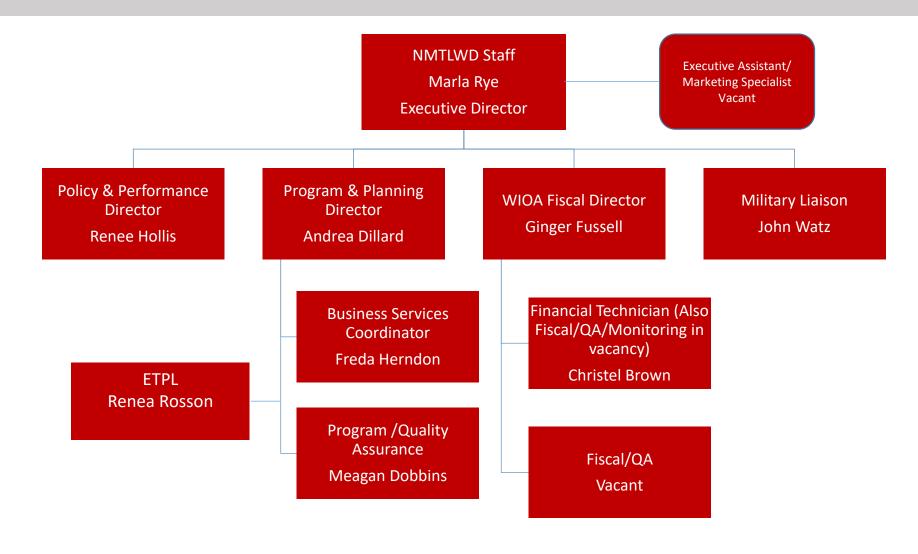
Invoicing and the Grant Reporting Process

- Who Contacts and Roles
- When Invoicing and Reporting Timeframes
- Why State Reporting of Performance Requirements
- What Invoice Package Needed
- How How Invoice Data is Reported
- Where Finding Resources

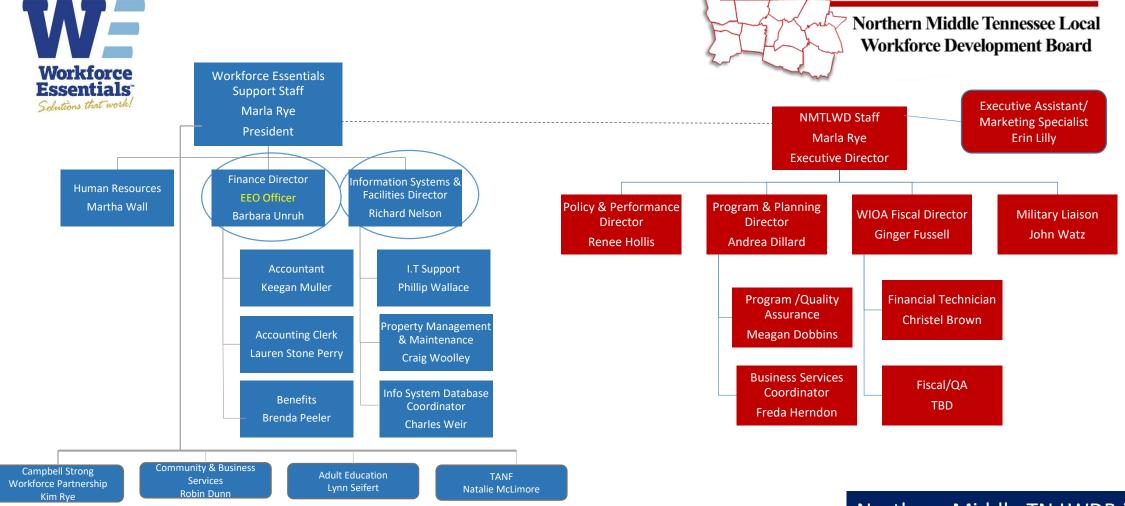
Fiscal Monitoring

December 17, 2020

Northern Middle Staff to the LWDB



Entity Overview – 2 Separate Not-for-Profits



Workforce Essentials serves as Fiscal Agent and Staff to the Northern Middle TN LWDB.

Barbara Unruh- EEO Officer

Support Staff, Executive Director & Marketing Specialist assist with all programs.

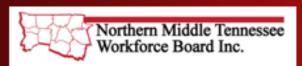
Northern Middle TN LWDB is the official subrecipient of TNLWD WIOA grants.

Northern Middle Fiscal Contact List

Contact Name	Contact Title	Phone Number	N	Invoice Recipient	Other Areas
Marla Rye	NM Executive Director	931-905-3500	Mrye@workforceessentials.com		Governance, Vision, Strategy, Contracts
vacant	NM Executive Assistant/Marketing	931-905-3504			Contract admin, Meetings, IFA/MOU signatures
Renee Hollis	NM Policy & Performance Director	931-905-3506	RHollis@workforceessentials.com	YES	Policy, Jobs4TN (VOS), KPI's, Program and Fiscal Monitoring, Reconciliations
Andrea Dillard	NM Program & Planning Director	931-905-3501	Adillard@workforceessentials.com		Program Policy, AJC Program Service Delivery, Incumbent Worker Contracts, Program Monitoring
Meagan Dobbins	NM Program QA Monitoring	931-905-3532	mdobbins@workforceessentials.com		Program Policy, Monitoring, Technical Assistance
Freda Herndon	NM Business Services Coordinator	615-533-0635	fherndon@workforceessentials.com		ETPL, Business Resources, Incumbent Worker, Apprenticeships
Ginger Fussell	NM WIOA Fiscal Director	931-905-3559	gfussell@workforceessentials.com	YES	NM Budgeting, Reporting, Additional Funding, PAR, Audit, Monitoring
Christel Brown	NM Fiscal Tech/Reporting & Monitoring	931-905-3508	ckbrown@workforceessentials.com		Fiscal Reporting, Monitoring
John Watz	NM Military Liason	931-905-3502	jwatz@workforceessentials.com		Policy, Governance, Military Liason
Barbara Unruh	WE Finance Director	931-905-3507	Bunruh@workforceessentials.com	YES	Financial Acct for Both NM and WE (CSP Invoice Processing), EEO, IFA/MOU (Bgts, FTE's, <u>Signatures</u> !)
Richard Nelson	WE Info Systems & Facilities Director	931-905-3505	rnelson@workforceessentials.com		Equipment, Inventory, Procurement, IT in AJCs

Northern Middle's State Reporting Dates

NM Activity	NM Reports To	Recurrence	Due Dates
Claims for Reimbursement	TLWD Grants and Budgets Unit	TN Weekly/NM Monthly	Fridays at Noon for 2-Week Reimbursement
Drawdown Requests	TDLWD Grants and Budgets Unit	TN Weekly/NM Monthly	Mondays by 10AM following Friday Claim
Status Reports (Enter Mo.\$, Calculates Contract-to-Date)	TDLWD Grants and Budgets Unit	Monthly	Last business day before the 25th, <u>unless</u> holiday or year end
Monthly Expenditure Reports (Enter Contract-to-Date)	TDLWD Finance	Monthly	Last business day before the 25th, <u>unless</u> holiday or year end
Monitoring Reports	State Workforce Board/Program Integrity Unit	Quarterly	30th of the month following end of quarter
Inventory	TDLWD Grants and Budgets Unit	Quarterly	15th of month following end of quarter
IFA/MOU Partner Meetings	N/A - One-Stop Operator will arrange quarterly partner meetings	Quarterly	One-Stop Operator will schedule
IFA/MOU Documents with Partner Updates	TDLWD Grants and Budgets Unit	Quarterly	Per Workforce Services Calendar/ <u>Partner Signatures</u> <u>should be timely</u>
NMTWB Meeting	Northern Middle TN Local Workforce Development Board	Quarterly	As announced
Equal Employment Opportunity AJC Complaint Logs	State Workforce Board	Quarterly	10th of month following end of quarter
Program Integrity Unit Monitoring	TDLWD Program Integrity Unit	Ongoing	Newly implemented monitoring policy
PAR Monitoring	TDLWD Performance Accountability Review (PAR)	Annual	As announced; refer to 2020-2021 Monitoring Guide



CSP Invoicing Schedule Due Dates 2021-2022

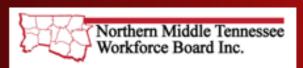
INVOICE MONTH	DUE DATE
December, 2020	January 8, 2021
January, 2021	February 10, 2021
February, 2021	March 10, 2021
March, 2021	April 9, 2021
April, 2021	May 10, 2021
May, 2021	June 10, 2021
June, 2021	July 6, 2021 *

INVOICE MONTH	DUE DATE
July, 2021	August 10, 2021
August, 2021	September 10, 2021
September, 2021	October 8, 2021
October, 2021	November 9, 2021 **
November, 2021	December 9, 2021 **
December, 2021	January 10, 2022
January, 2022	February 10, 2022
February, 2022	March 10, 2022
March, 2022	April 8, 2022
April, 2022	May 10, 2022
May, 2022	June 10, 2022
June 2022	July 5, 2022 *

If the 10th falls on a weekend, the invoice is due on the Friday before.

*The June report is due early because of state closeout requirements.

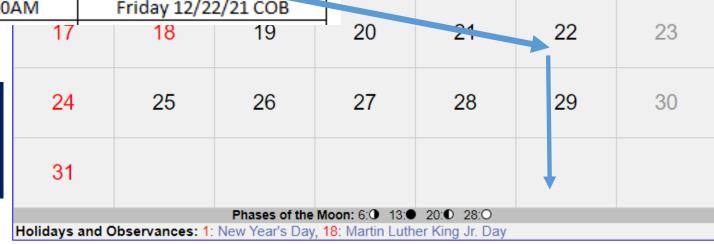
** Early due to holiday schedule



Northern Middle Reporting Goals – January 2021

		Sun	Mon	Tue	Wed	Thu	Fri
January	Deadline		NM G	oal			1
Contractor Invoices Due	Friday 1/8/20						'
Status Rpts	Monday 1/25/21 CC	OB	Thursday 1/2	21/20 COB			
MERs (Portfolios)	Monday 1/25/21 CC	OB	Thursday 1/2	21/20 COB	6	7	8
IFA Claim	Monday 1/25/21 CC	OB	Thursday 1/2	21/20 COB			
Claims	Friday 1/22/21 Noo	n 📥	Wednesday 1,	/20/21 COB	13	14	15
Clairis	Friday 1/29/21 Noo	n				17	10
Drawdowns due	Monday 1/25/21 10/	AM	Friday 12/2	2/21 COB			
		17	18	19	20	21	22

Claims normally due on Fridays at Noon. Reimbursements follow 2 weeks after.



January

Sat

16



TDLWD Report Card – 12 Sections (Next Slide)

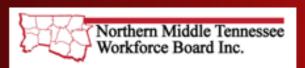
				LWDA	NM Report Card				
				s reflects the funds allocated to ea					
	Funds	ADM	PRG	Total	ADM	PRG	Unliquidated	Total	Unobligated
IAV	Authorized	Budget	Budget	Expenditures	Expenditures	Expenditures	Obligations	Obligations	Balance
19 Youth	2,351,514.97	235,151.50	4444444444	1,796,350.5	90 38,306.86	1,758,044.04	358,319.43	2,154,670.33	196,844
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20 Youth	0.00%	0.00%	0.00%	90.00%					
9 Adult	85,33%	5.65%	79.69%	10.31%		racks	WDA perfo	rmanca	
0 Adult	59.13%	1.43%	57.70%	32.30%		LI aLNS L	VVDA PELIU	mance	
O Adult	0.00%	0.00%	0.00%	90,00%					
9 DSLWK	93.16%	3.16%	90,00%						
0 DSLWK	45.26%	0.82%	44.43%	45.57%	\sim \sim \sim	onthly	Report rece	VIVOD in	
			0.00%	90.00%	лаи		Nebolt lett	rveu III	
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TDLWD Monthly Report of LWDA Performance

Sections include:

- 1. Contract balances Funds allocated, expenditures & obligations
- 2. Percent expended Per each A, DW & Y contract
- 3. Youth Out of School/In School requirement, Work Experience requirement
- 4. Incumbent Worker no more than 20% of A and DW program
- 5. Potential Recapture by fund stream > 80% requirement
- 6. Minimum Participant Cost Rate (MPCR) by A, DW, Y, SWA, RSP, Total
- 7. Enrollment #'s Total carried in and total enrollments during month
- 8. OSO Invoicing/Reimbursements # and \$ of payments to OSO
- 9. Infrastructure Funding Approved claims and amount billed
- 10. Reporting Requirements Timeliness and Inaccuracies
- 11. PAR Monitoring Y/N for Review held, finding, resolutions for 2 years
- 12. Performance # participants by fund stream and monthly cost per participant



TDLWD Monthly Report - Reporting Requirements Northern Middle - September 2020

Reporting Requirements						
Active Contracts	20					
Total Reports	60					
Submitted Timely	60					
Submitted Late	0					
1-5 Days	0					
> 5 Days	0					
Inaccurate Reporting	0					
Number of Days Late	0					

Report timeliness is monitored by the Grants and Budgets unit (GBU), as well as the Performance Accountability Review (PAR) team.
Inaccurate reporting is based on whether the Grants and Budgets unit puts the report in an "editing" status for LWDA correction of any kind before GBU approval of the report.

TDLWD Monthly Report of LWDA Systems Reconciliation

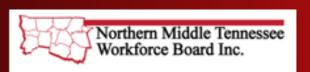
TDLWD Monthly Reports are received in Excel with a separate tab indicating an LWDA status of "Reconciled" or "Not Reconciled"

As of September 2020, TDLWD showed Northern Middle as "Reconciled" with a difference of \$328.

Grants4TN data (fiscal system) = \$952,633.24

Jobs4TNdata (VOS program/participant system)= \$952,961.24

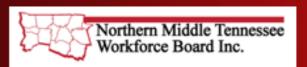
TDLWD allows for a variance based on a monthly average of data reported, which can be generous. However, data sets are pulled from two different TDLWD departments (on two different dates) and are not always in proper alignment, narrowing the acceptable range.



CSP Invoice Submission by Due Date

Invoice submissions should adhere to requirements specified in the RFP and contract to include:

- 1. Certified Invoice (pdf), Invoice Date, Period Covered, Unique Invoice #
 - a) Budget, Cumulative (contract-to-date), % Spent, Amount Invoiced, Remaining Balance by Fund Stream; Youth needs separate line items for ISY and OSY
 - b) Tracking for Cumulative and Amount Invoiced for Work Experience ISY, Work Experience OSY, program income, stand-in costs
- 2. Supporting Invoice Spreadsheet (for FAR by location reporting)
 - 1. Separate tabs for Fund Streams; Youth needs separate tabs for ISY and OSY
 - 2. Grants4TN FAR line items by location
- 3. Jobs4TN (VOS) reports pivoted to demonstrate reconciliation to invoice by activity (Contact Renee Hollis for specific report format)
- 4. GL expense data by participant pivoted to demonstrate reconciliation to Jobs4TN. Current provider tracks expenses in Concur
- 5. Paid Work Experience detail by participant (salaries, fringe)



Northern Middle Example Certified Invoice

									NM
Name And Address of Contractor	or:			Invo	oice Number:				17
Mid Cumberland Human Resou 1101 Kermit Drive, Suite 300	rce Agency			Invoice Ending Date:					9/30/2020
Nashville, TN 37217				Contract Period:					
Contract Number & WIA program NM-01-MCHRA		From: 04/01/19				To:	12/31/20		
					tact Person/Telep				
		\Box	A.	rem	y Dixon/615-850- B.	390	C.		D.
COST CATEGORIES	%	E	CONTRACT BUDGET XPENDITURES		CUMULATIVE ACCRUED KPENDITURES		MONTHLY ACCRUED PENDITURES	_	ONTRACT BALANCE
a. Adult	69.45%	s	3,240,440.75	\$	2,250,362.04	s	284,830.13	\$	990,078.71
a1 Adult/DW	100.00%	\$	1,238,421.62	\$	1,238,421.62	\$		\$	
b. Youth OSY	81.94%	s	2,908,572.24	\$	2,383,223.75	\$	218,755.42	\$	525,348.49
c. Youth ISY	100.00%	\$	57,627.92	\$	57,627.92	\$	19,859.16	s	-
d. Dislocated Worker	67.85%	\$	3,194,938.49	\$	2,167,743.28	\$	297,092.65	\$ 1	,027,195.21
e. OSO	72.34%	S	653,072.11	\$	472,409.55	S	15,577.22	\$	180,662.56
f. RESEA	87.40%	s	223,520.41	\$	195,361.61	\$	7,254.96	\$	28,158.80
"TOTAL EXPENDITUR	ES"	\$	11,516,593.54	\$	8,765,149.77	\$	843,369.54	\$ 2	,751,443.77
Total Cumulative Accrued Ex		1):							,765,149.77
Less Payments Invoiced to D)ate:								,921,780.23
AMOUNT DUE this invoice:								\$	843,369.54
			Contract Budget		ulative Expenditures				
Portion of "TOTAL EXP" that is OS' Portion of "TOTAL EXP" that is ISY		\$	- :	\$	539,045.80 25,260.82	_	45,653.29 8.003.02		
		_					-1		
Program Income:			Disbursed		Undisbursed	Tota	Program Income		
Program Income:			Disbursed						
			Disbursed		Undisbursed	Man			
Stand-In Costs OSY:			Disbursed	Cumi S S					
Stand-In Costs OSY:			Disbursed	S		Man			
Stand-In Costs OSY: Stand-In Costs: ISY:			CERTIFICATION	S	ulative Expenditures - -	Mari \$ \$			
Stand-In Costs OSY: Stand-In Costs: ISY:			CERTIFICATION ove are correct and	S S	ulative Expenditures all expenditures we	Man \$ \$	ithly Expenditures		
Stand-In Costs OSY: Stand-In Costs: ISY: I certify to the best of my knowledge made in accordance with the contra	ect conditions and that pe		CERTIFICATION ove are correct and	S S	ulative Expenditures all expenditures we	Man \$ \$	ithly Expenditures		
Stand-In Costs OSY: Stand-In Costs: ISY:	ect conditions and that po		CERTIFICATION ove are correct and	S S	ulative Expenditures all expenditures we	Man \$ \$	ithly Expenditures		
Stand-In Costs OSY: Stand-In Costs: ISY: I certify to the best of my knowledge made in accordance with the contra	ect conditions and that po		CERTIFICATION ove are correct and	S S I that not b	ulative Expenditures all expenditures we	Man \$ \$	ithly Expenditures		

Workforce Innovation and Opportunity Act
WIOA Report of Expenditures and Invoice for Reimbursement



Monthly Grants4TN FAR-BY-LOCATION Expenses (6 Sections for each location)

Status Report: LWNMP201YOUTH21 - 06

Grant: LWNMP201YOUTH21-P20 YOUTH

Status: Editing

Program Area: Formula Grants

Grantee Organization: Northern Middle Tennes Le Local Workforce Deve

Program Officer: Chandra Pleas

Components

Complete each component of the status report and mark it as complete. Click Submit when you are done.

Name

General Information

Expenses

LOCAL YOUTH - Fip Lal Report

FAR by Location

Additional Status Report Documents

FAR BY LOCATION							
Data Sections for Expenses							
Administrative Program							
Workforce Board							
Admin	Program						
3. One-Stop Operator 4. One-Stop Oper							
Admin	Program						

Expenses for each location are entered by NM from the CSP's Supporting Invoice Spreadsheet.
Note: Section 6 must reconcile by line item and location to Jobs4TN.

- 5. Career Service Provider (SP) Non-Direct
- 6. Career Service
 Provider
 Direct Participant



Grant Reporting – FAR Data Entry Monthly Expenses

Status Reports	
# of Report Sections	6
x Ave. # of Lines per Section	13
Potential lines for each location	78
x # locations	14
Potential lines for 14 locations	1,092
x # grants	25
Potential lines for 25 grants	27,300

Claims	
# of Report Sections	6
x Ave. # of Lines per Section	13
Potential lines for each location	78
x # locations	14
Potential lines for 14 locations	1,092
x # grants with claims	13
Potential lines for 13 claims	14,196

Realistically, we don't use every section and line on each grant, but there is considerable labor intensive data entry each month AFTER all accounting and closing at the Board level is done.

Example of **CSP Invoice** Spreadsheet and Grants4TN reporting of SP (Non-Direct) expenses

В	С	D	E		F		
	Report of						
	Expenditures and			Com	vice Provider	Cocts	
	nvoice for			Ser	vice Provider	COSIS	
Youth OSY - September, 2020	eimbursement	Cheatham	Dav			Salaries	\$0.00
					Grants ⁴		\$0.00
1. Service Provider Salaries	42,966.53	2,547.76			Grants ²	+ I IV Fringe	***
2. Service Provider Fringe	12,501.78	1,055.80				Tillige	\$0.00
3. Service Provider Travel	892.70	15.50				*I	
4. Service Provider Printing	136.35	6.83				Travel	\$0.00
5. Service Provider Utilities	102.60	0.81					
6. Service Provider Communications	804.72	47.67				Printing	\$0.00
7. Service Provider Maintence	512.09	36.91					
8. Service Provider 3rd Party Affiliates	-	-				Utilities	\$0.00
9. Service Provider Supplies	270.99	10.46					ψ0.00
10. Service Provider Rent	1,415.34	54.65				Communications	60.00
11. Service Provider Motor Vehicle Operational	-	-				communications	\$0.00
12. Service Provider Equipment	-	-					
13. Service Provider Employee Training	10.79	0.54				Maintenance	\$0.00
14. Service Provider Computer	797.43	22.14					
15. Service Provider Indirect	4,228.83	265.94				3rd Party Affiliates	\$0.00
2011 articipant Assessments	-	-					
17. Participant CRC	-	-				Supplies	\$0.00
18. Participant Instructional Training	86,134.99	9,595.00	- :				ψ0.00
19. Participant OJT	-	-				Rent	60.00
20. Participant Internships	-	-				Ruit	\$0.00
21. Participant Work Exp Participant Costs(Wages)	20,732.50	1,120.00			Moto	r Vehicle Operations	
21. Particinant Work Exn Particinant Costs(FR)	2,156.89	88.74			MOLO	r venicle Operations	\$0.00
22. Participant Work Experience Internal Costs	22,763.90	562.47					
zo. Parucipant Touti incentives	2,850.00	700.00				Equipment	\$0.00
24. Participant Costs Incumbent Worker		-					
25. Participant Costs Child Care	4,282.00					Employee Training	\$0.00
26. Participant Costs SS Transportation	3,901.99	196.00					75.55
27. Participant Costs Other Support Services	11,293.00	449.00			Compute	rs and Related Costs	\$0.00
28. Participant Costs Nonfundable Activity	-	-					φυ.υυ
Total	218,755.42	16,776.22	4			Indirect Costs	00.00
	-	-				Indirect Costs	\$0.00
Service Provider Total	87,404.05	4,627.48	3		Wor	k Exp-Internal Costs	\$0.00
Parising Total	131,351.37	12,148.74					
Work Experience Total	45,653.29	1,771.21	9	845.48	6,378.99		
-							
Adult Dislocated Worker Youth OSY	Youth ISY	RESEA C	oso	(+)			



Example of **CSP Invoice** Spreadsheet and **Grants4TN** reporting of **Participant** (Direct) expenses

Northern Middle Tennes Workforce Board Inc.	see

В	С	D	Е	F		
	Report of					
	Expenditures and		*** Th	nis Partic	inant Co	st
	Invoice for		• • • • • • • • • • • • • • • • • • • •			, S C
Youth OSY - September, 2020	Reimbursement	Cheatham	Section for each location in			on in
			Section for each location in			311 111
1. Service Provider Salaries	42,966.53	2,547.76	Grants	4TN mus	st recon	cile by
2. Service Provider Fringe	12,501.78	1,055.80	Crarres	, i i i i i i i i i i i i i i i i i i i		circ by
3. Service Provider Travel	892.70	15.50	expen	se line ito	em to	
4. Service Provider Printing	136.35	6.83	СХРСП			
5. Service Provider Utilities	102.60	0.81	corres	ponding	Jobs4TN	J (VOS)
6. Service Provider Communications	804.72	47.67	001100	portamb	3083111	. (100)
7. Service Provider Maintence	512.09	36.91	activit	ies. ***		
8. Service Provider 3rd Party Affiliates	-	-	detivit			
9. Service Provider Supplies	270.99	10.46	37.82	8.45		
10. Service Provider Rent	1,415.34	54.65	Participa	nt Costs		
11. Service Provider Motor Vehicle Operational	-	-				
12. Service Provider Equipment	-	-	C	A-ATNI	Assessments	\$0.00
13. Service Provider Employee Training	10.79	0.54	Grar	nts4TN		
14. Service Provider Computer	797.43	22.14			CRC	\$0.00
	4,228.83	265.94				
16. Participant Assessments	-	-		Instructi	ional Training	\$0.00
17. Participant CRC	-	-	-			
18. Participant Instructional Training	86,134.99	9,595.00			ОЈТ	\$0.00
19. Participant OJT	-	-				
20. Participant Internships	-	-	-		Internships	\$0.00
21. Participant Work Exp Participant Costs(Wages)	20,732.50	1,120.00				
21. Participant Work Exp Participant Costs(FB)	2,156.89	88.74		Work Exp	o - Participant	\$0.00
22. Participant Work Experience Internal Costs	22,763.90	562.47				
23. Participant Youth Incentives 24. Participant Costs Incumbent Worker	2,850.00	700.00		You	th Incentives	\$0.00
-	4 202 00	-		_		
25. Participant Costs SS Transportation	4,282.00	100.00		Incun	nbent Worker	\$0.00
26. Participant Costs SS Transportation 27. Participant Costs Other Support Services	3,901.99	196.00 449.00			child c-	
28. Participant Costs Voner Support Services 28. Participant Costs Nonfundable Activity	11,293.00	445.00			Child Care	\$0.00
Zo. Participant Costs Nontundable Activity Total	218,755.42	16,776.22		00.7		
Total	210,755.42	16,776.22	-	55 11	ransportation	\$0.00
				Other Corre	utiva Comine	
Service Requides Tetal	87,404.05	4,627.48		Otner Suppo	rtive Services	\$0.00
Participant Total	131,351.37	12,148.74		NanE	dable Activity	
Work Experience Total	45,653.29	1,771.21		NonFun	dable Activity	\$0.00
Work Experience rotal	73,033.23	1,//1.21		Disastas Dalias	f Employees	
Adult Dislocated Worker Youth OSY	Youth ISY	RESEA O	9	Disaster Relief	Employment	\$0.00
Addit Dislocated Worker Touth OST	Touti 131	TRESER O				

Jobs4TN vs Grants4TN Crosswalk

Code	Jobs4TN Description	Grants4TN Description
180	SS - Child Care	Childcare
181	SS - Transportation	SS - Transportation
182	SS - Medical	Other Supportive Services
184	SS - Temporary Shelter	Other Supportive Services
185	SS - Other	Other Supportive Services
186	SS - Seminar/Workshop Allowance	Other Supportive Services
187	SS -Job Search Allowance	Other Supportive Services
216	Out-of-area job search	Other Supportive Services
217	SS - Relocation Assistance	Other Supportive Services
219	Work Experience	WE - Participant
223	Financial Literacy Services	Instructional Training
300	ITA	Instructional Training
301	TLO	TLO
302	Entrepreneurial Training	Instructional Training
303	Distance Learning	Instructional Training
304	Customized Training	Instructional Training
314	Enrolled in Apprenticeship Training	Instructional Training
320	Private Sector Training	Instructional Training
323	Workplace Training & Cooperative Ed	Instructional Training
324	Adult Ed ITA	Instructional Training
325	Employed Worker Sills Upgrade	Incumbent Worker
326	SS - Needs Related Payments	Other Supportive Service
327	SS - Training Allowance	Other Supportive Service

400	Youth - Summer Employment	WE - Participant
406	Youth - Tutoring, study skills T&I	Instructional Training
410	Youth - Leadership Development	Instructional Training
415	Youth - Enrolled in Alternative Second Ed	Instructional Training
416	Youth - Occupational Skills - Approved Provider	Instructional Training
419	Youth - SS -Stipends	WE - Participant
425	YOUTH - Work Experience - Paid	WE - Participant
426	Youth - Work Experience - unpaid	WE - Participant
427	Youth - Internship - Paid	Internship
428	Youth - OJT	TLO
430	Youth - Occ Skills Training - non approved provider	Instructional Training
431	Youth - Financial Literacy	Instructional Training
432	Youth - Ed offered concurrent w/ Workforce prep	Instructional Training
433	Youth - Entrepreneurial Training	Instructional Training
434	Youth - Pre-Apprenticeship Activities	Instructional Training
480	Youth -SS - Child Care	Childcare
481	Youth - SS - Transportation	SS - Transportation
482	Youth - SS - Medical	Other Supportive Services
483	Youth - SS - Temporary Shelter	Other Supportive Services
484	Youth - SS - Incentives/Bonuses	Youth Incentives
485	Youth - SS - Other	Other Supportive Services
F09	Tutoring	Other Supportive Services
F10	Leadership Development	Other Supportive Services
F12	SS -Transportation	SS - Transportation
F13	SS - Purchase work related uniforms	Other Supportive Services
F14	SS - Purchase work related boots	Other Supportive Services
F15	SS - Housing Assistance	Other Supportive Services
F16	SS - Utilities	Other Supportive Services
F17	SS - Dependent Care	Childcare
F18	SS - Medical	Other Supportive Services
F19	SS - Incentives/Bonuses	Other Supportive Services
F21	Youth - Post exit ed/Trng Prgrm leading to Postsec Cred	Other Supportive Services
F22	Youth Financial Literacy svcs follow up	Other Supportive Services

Northern Middle Example of Invoice Spreadsheet supporting Wk Exp entry in G4T

	C	D	E	F		
	Report of					
	Expenditures and					
	Invoice for					
Youth OSY - September, 2020	Reimbursement	Cheatham	Davidson	Dickson		
1. Service Provider Salaries	42,966.53	2,547.76	9,190.38	1,948.67		
2. Service Provider Fringe	12,501.78	1,055.80	3,434.82	789.94		
3. Service Provider Travel	892.70	15.50	232.25	34.24		
4. Service Provider Printing	136.35	6.83	24.70	5.52		
5. Service Provider Utilities	102.60	0.81	2.94	0.66		
6. Service Provider Communications	804.72	47.67	131.25	30.51		
7. Service Provider Maintence	512.09	36.91	92.17	22.15		
8. Service Provider 3rd Party Affiliates	-	-	-	-	_	
9. Service Provider Supplies	270.99	10.46	37.82	8.45	_	
10. Service Provider Rent	1,415.34	54.65	197.59	44.14	_	
11. Service Provider Motor Vehicle Operational	-	-	_	-	_	
12. Service Provider Equipment	-	-	_	-	_	
13. Service Provider Employee Training	10.79	0.54	1.95	0.44		
14. Service Provider Computer	797.43	22.14	442.90	32.66		
15. Service Provider Indirect	4,228.83	265.94	965.21	204.22		
16. Participant Assessments	-	-	-	-		
47. n						
17. Participant CRC	-					
	86,134.99	Work E	xperience	Expenditu	ires (irants4TN
17. Participant CRC 18. Participant Instructional Training 19. Participant OJT	86,134.99 -	Work E	-	-		irants4TN
18. Participant Instructional Training	86,134.99 -	Work E	Work Expe	rience Expe	enditures	
18. Participant Instructional Training 19. Participant OJT	86,134.99 - 20,732.50	Work E	Work Expe	-	enditures	irants4TN \$28,857.96
18. Participant Instructional Training 19. Participant OJT 20. Participant Internships	20,732.50	Work E	Work Expe	rience Expe revious Cur	enditures mulative	
18. Participant Instructional Training 19. Participant OJT 20. Participant Internships 21. Participant Work Exp Participant Costs(Wages)	-	Work E	Work Expe	rience Expe revious Cur rience Expe	enditures nulative enditures	\$28,857.96
18. Participant Instructional Training 19. Participant OJT 20. Participant Internships 21. Participant Work Exp Participant Costs(Wages) 21. Participant Work Exp Participant Costs(FB)	20,732.50 2,156.89	Work E	Work Expe	rience Expe revious Cur rience Expe	enditures mulative	
18. Participant Instructional Training 19. Participant OJT 20. Participant Internshins 21. Participant Work Exp Participant Costs(Wages) 21. Participant Work Exp Participant Costs(FB) 22. Participant Work Experience Internal Costs 23. Participant Youth Incentives	20,732.50 2,156.89 22,763.90	Work E	Work Expe P Work Expe	rience Expe revious Cur rience Expe Curren	enditures mulative enditures at Month	\$28,857.96
18. Participant Instructional Training 19. Participant OJT 20. Participant Internshins 21. Participant Work Exp Participant Costs(Wages) 21. Participant Work Exp Participant Costs(FB) 22. Participant Work Experience Internal Costs	20,732.50 2,156.89 22,763.90	Work E	Work Expe	rience Expe revious Cur rience Expe Curren	enditures mulative enditures at Month	\$28,857.96 \$0.00
18. Participant Instructional Training 19. Participant OJT 20. Participant Internships 21. Participant Work Exp Participant Costs(Wages) 21. Participant Work Exp Participant Costs(FB) 22. Participant Work Experience Internal Costs 23. Participant Youth Incentives 24. Participant Costs Incumbent Worker	20,732.50 2,156.89 22,763.90 2,850.00	Work E	Work Expe	rience Expe revious Cur rience Expe Curren	enditures mulative enditures at Month	\$28,857.96
18. Participant Instructional Training 19. Participant OJT 20. Participant Internships 21. Participant Work Exp Participant Costs(Wages) 21. Participant Work Exp Participant Costs(FB) 22. Participant Work Experience Internal Costs 23. Participant Youth Incentives 24. Participant Costs Incumbent Worker 25. Participant Costs Child Care	20,732.50 2,156.89 22,763.90 2,850.00 - 4,282.00	Work E	Work Expe	rience Expe revious Cur rience Expe Curren	enditures mulative enditures at Month	\$28,857.96 \$0.00
18. Participant Instructional Training 19. Participant OJT 20. Participant Internships 21. Participant Work Exp Participant Costs(Wages) 21. Participant Work Exp Participant Costs(FB) 22. Participant Work Experience Internal Costs 23. Participant Youth Incentives 24. Participant Costs Incumbent Worker 25. Participant Costs Child Care 26. Participant Costs SS Transportation 27. Participant Costs Other Support Services	20,732.50 2,156.89 22,763.90 2,850.00 - 4,282.00 3,901.99	Work E	Work Expe	rience Expe revious Cur rience Expe Curren	enditures mulative enditures at Month	\$28,857.96 \$0.00
18. Participant Instructional Training 19. Participant OJT 20. Participant Internships 21. Participant Work Exp Participant Costs(Wages) 21. Participant Work Exp Participant Costs(FB) 22. Participant Work Experience Internal Costs 23. Participant Youth Incentives 24. Participant Costs Incumbent Worker 25. Participant Costs Child Care 26. Participant Costs SS Transportation	20,732.50 2,156.89 22,763.90 2,850.00 - 4,282.00 3,901.99	16,776.22	Work Expe	rience Expe revious Cur rience Expe Curren	enditures mulative enditures at Month	\$28,857.96 \$0.00
18. Participant Instructional Training 19. Participant OJT 20. Participant Internships 21. Participant Work Exp Participant Costs(Wages) 21. Participant Work Exp Participant Costs(FB) 22. Participant Work Experience Internal Costs 23. Participant Youth Incentives 24. Participant Costs Incumbent Worker 25. Participant Costs Child Care 26. Participant Costs SS Transportation 27. Participant Costs Other Support Services 28. Participant Costs Nonfundable Activity	20,732.50 2,156.89 22,763.90 2,850.00 - 4,282.00 3,901.99 11,293.00	443.00	Work Expe	rience Experience Expe	enditures mulative enditures at Month	\$28,857.96 \$0.00
18. Participant Instructional Training 19. Participant OJT 20. Participant Internships 21. Participant Work Exp Participant Costs(Wages) 21. Participant Work Exp Participant Costs(FB) 22. Participant Work Experience Internal Costs 23. Participant Youth Incentives 24. Participant Costs Incumbent Worker 25. Participant Costs Child Care 26. Participant Costs SS Transportation 27. Participant Costs Other Support Services 28. Participant Costs Nonfundable Activity	20,732.50 2,156.89 22,763.90 2,850.00 - 4,282.00 3,901.99 11,293.00	443.00	Work Expe	rience Experience Expe	enditures mulative enditures at Month	\$28,857.96 \$0.00
18. Participant Instructional Training 19. Participant OJT 20. Participant Internships 21. Participant Work Exp Participant Costs(Wages) 21. Participant Work Exp Participant Costs(FB) 22. Participant Work Experience Internal Costs 23. Participant Youth Incentives 24. Participant Costs Incumbent Worker 25. Participant Costs Child Care 26. Participant Costs SS Transportation 27. Participant Costs Other Support Services 28. Participant Costs Nonfundable Activity	20,732.50 2,156.89 22,763.90 2,850.00 - 4,282.00 3,901.99 11,293.00	443.00	Work Expe	rience Experience Expe	enditures mulative enditures at Month	\$28,857.96 \$0.00
18. Participant Instructional Training 19. Participant OJT 20. Participant Internships 21. Participant Work Exp Participant Costs(Wages) 21. Participant Work Exp Participant Costs(FB) 22. Participant Work Experience Internal Costs 23. Participant Youth Incentives 24. Participant Costs Incumbent Worker 25. Participant Costs Child Care 26. Participant Costs SS Transportation 27. Participant Costs Other Support Services 28. Participant Costs Nonfundable Activity Total	20,732.50 2,156.89 22,763.90 2,850.00 - 4,282.00 3,901.99 11,293.00 - 218,755.42	16,776.22 451.48	Work Expe Work Expe Work Expe	rience Experience Expe	enditures mulative enditures at Month	\$28,857.96 \$0.00
18. Participant Instructional Training 19. Participant OJT 20. Participant Internships 21. Participant Work Exp Participant Costs(Wages) 21. Participant Work Exp Participant Costs(FB) 22. Participant Work Experience Internal Costs 23. Participant Youth Incentives 24. Participant Costs Incumbent Worker 25. Participant Costs Child Care 26. Participant Costs SS Transportation 27. Participant Costs Other Support Services 28. Participant Costs Nonfundable Activity Total	20,732.50 2,156.89 22,763.90 2,850.00 - 4,282.00 3,901.99 11,293.00 - 218,755.42	443.00	Work Expe	rience Experience Expe	enditures mulative enditures at Month	\$28,857.96 \$0.00
18. Participant Instructional Training 19. Participant OJT 20. Participant Internships 21. Participant Work Exp Participant Costs(Wages) 21. Participant Work Exp Participant Costs(FB) 22. Participant Work Experience Internal Costs 23. Participant Youth Incentives 24. Participant Costs Incumbent Worker 25. Participant Costs Child Care 26. Participant Costs SS Transportation 27. Participant Costs Other Support Services 28. Participant Costs Nonfundable Activity Total	20,732.50 2,156.89 22,763.90 2,850.00 - 4,282.00 3,901.99 11,293.00 - 218,755.42	16,776.22 4 5 7.48 42,148.74	Work Expe Work Expe Work Expe 45,02.76	rience Experience Expe	enditures mulative enditures at Month	\$28,857.96 \$0.00



OSY/ISY Breakout in Grants4TN

Grants4TN

Contract Budget	Expenses This Period	Prior Expenses
		•
\$207,005.10	\$0.00	\$0.00
\$931,523.00	\$0.00	\$100,568.85
\$931,522.99	\$0.00	\$14,226.72
	\$207,005.10 \$931,523.00	Budget This Period \$207,005.10 \$0.00 \$931,523.00 \$0.00

OSY/ISY Breakdown is needed on the invoice, and separate spreadsheet tabs are needed on the supporting invoice spreadsheet.

COST CATEGORIES	%	A. CONTRACT BUDGET EXPENDITURES	B. CUMULATIVE ACCRUED EXPENDITURES	C. MONTHLY ACCRUED EXPENDITURES	D. CONTRACT BALANCE
a. Adult	69.45%	\$ 3,240,440.75	\$ 2,250,362.04	\$ 234,830.13	\$ 990,078.71
a1 Adult/DW	100.00%	\$ 1,238,421.62	\$ 1,238,421.62	\$ -	\$ -
o. Youth OSY	81.94%	\$ 2,908,572.24	\$ 2,383,223.75	\$ 218,755.42	\$ 525,348.49
c. Youth ISY	100.00%	\$ 57,627.92	\$ 57,627.91	\$ 19,859.16	\$ -



Processing of CSP Invoices

CSP Submits Invoice

- CSP submits invoice before due date
- Invoice must be certified with required supporting detail

NM Initial Desk Review

- NM Fiscal and Performance directors review for:
 - Mathematical accuracy, rollforward, alignment with support
 - Systems reconciliation

NM Communicates to CSP corrections needed

- CSP is contacted by NM for corrections needed to invoice (priority), underlying data or Jobs4TN reports (if invoice or reconciliation is affected)
- CSP Point of Contact must be able to oversee prompt correction to both systems (G4T and J4T) and re-submission to NM

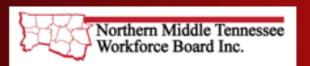
CSP Submits Corrected Invoice and/or Jobs4TN reports

- CSP re-submits corrected documents or files
- NM Fiscal and Performance directors review corrected submissions until accepted

NM forwards Corrected Invoice to WE Finance for Processing

- WE codes invoice for appropriate GL funds/ contracts
- WE enters invoice into AP system for processing and month end close

* Provide CSP Point(s) of Contact for this notification *



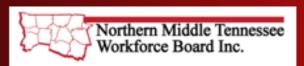
Northern Middle's Month-End Closeout Period After Invoice Due Date

Workforce Essential Closes Accounting Month
Northern Middle Continues Monitoring and Prepares
for Monthly Grant Reporting

WE Processes Invoices, Performs
WE & NM Allocations, IFA
Partner Allocations to include
OSO expenses, Records Month
End Entries, Closes the Month,
Produces Fund/Grant GL Income
Statements

NM Continues Desk Review of CSP/OSO Invoicing

NM Performs various Fiscal,
Program and Performance
Monitoring and Internal Analysis



CSP Analysis Due by 15th of following month

Self-analysis of contract performance (a template to be provided) to include:

Fiscal

- **Needed for grant reporting: Explain Negative Line Items per Invoice Detail (down to location and line item)**
- Cumulative Expenditure Rate vs Contract Progression
- MPCR by Fund Stream
- Work Experience
- ISY vs OSY

Program

- Enrollments
- Staffing
- Strengths

General

- Challenges with forward-looking strategies
- Corrective Actions Planned; Response to NM's previous inquiries
- Requests for technical assistance



CSP - Performance Calculations for MPCR, Work Exp, ISY

Service Provider (Non-Direct)	ISY	OSY	Total	
Salaries	14,000	21,000	35,000	
Fringe	3,600	5,400	9,000	
Travel	100	150	250	
Supplies	300	450	750	
Work Experience - Internal	2,000	3,000	5,000	" Vk Ezp
Total Service Provider Non-Direct	20,000	30,000	50,000	
Participant Cost (Direct) excluding IW				
Work Experience - Paid Salaries	5,600	8,400	14,000	" Vk Exp
Work Experience - Paid Fringe	2,400	3,600	6,000	" Vk Ezp
Instructional Training	8,000	12,000	20,000	
OJT	1,600	2,400	4,000	
Childoare	800	1,200	2,000	
Transportation	400	600	1,000	
Other Support Services	1,200	1,800	3,000	
Total Participant (Direct)	20,000	30,000	50,000	* MPCR
Total Expenses	40,000	60,000	100,000	

*** ISY

Measure		Numerator	Denominator	CSP Result	CSP Target
Minimum Participant Cost Rate (MPCR)	*	50,000	100,000	50.00%	50.00%
Work Experience Requirement	**	25,000	100,000	25.00%	25.00%
In-School Youth Requirement	***	40,000	100,000	40.00%	40.00%

LWDA NM - Performance Calculations for MPCR, Work Exp, ISY

WFB and IFA Expenses	ISY	OSY	Total		
Total NMTWB (Program)	2,100.00	4,900.00	7,000.00	increases LV	NDA denomir
Total Infrastructure OSO (Program)	1,500.00	3,500.00	5,000.00	increases L\	NDA denomir
Total Infrastructure Other (Program)	1,950.00	4,550.00	6,500.00	increases LV	WDA denomir
Service Provider (Non-Direct)	ISY	OSY	Total		
Total Service Provider Non-Direct	20,000	30,000	50,000		
Participant Cost (Direct) <u>excluding IW</u>					
Total Participant (Direct)	20,000	30,000	50,000	* MPCR	
Total Expenses	45,550	72,950	118,500		
	*** ICV			•	

Measure		Numerator	Denominator	NM Result	NM Target
Minimum Participant Cost Rate (MPCR)	*	50,000	118,500	42.19%	40.00%
Work Experience Requirement	中华	25,000	118,500	21.10%	20.00%
In-School Youth Requirement	40404	45,550	118,500	38.44%	35.00%

Note: Incumbent Worker expenses (IW) are excluded from MPCR numerator and denominator

CSP Invoice Desk Review - Performance Analysis

- Invoice Certification
- Timeliness of Invoicing Package
- Accuracy of Invoicing Package
- Cumulative Expenditure Rate vs Contract Progression
- MPCR by Fund Stream
- Work Experience
- ISY vs OSY
- Enrollments
- Systems Reconciliation (Jobs4TN Data to GL Invoice Data by Participant)
- Analytical Review (Line Item Actual-to-Budget, Trends, Adjustments)
- Corrective Actions or Response for Previous Inquiries



TN Department of Labor **WIOA Technical Assistance**

https://www.tn.gov/workforce/general-resources/program-management/program-managementredirect/workforce-services.html

Financial Management

nt policies and resources are provided for Tennessee records. Financial manage



Overarching Fiscal Resources: Supplementary Financial Guide contains list of Sensitive Items to be Tagged at Page 8 Workforce Services Pres and Property Management Policy as an Attachment

Presentation documents from past



WIOA Technical Assistance

The Department of Labor and Workforce Development provides technical assistance and policies for Tenness, e's records.



Economic Data

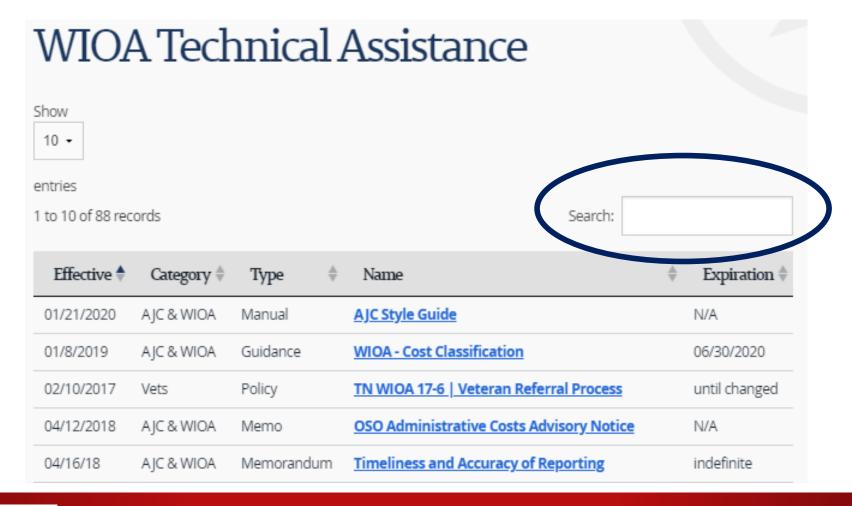
Economic data from the state of Tennes Search names) Patters, Demographics, and Labor Force Statistics

Policies, Guidance, Memorandums, Manuals (See Subsequent Slide for fiscal examples for

Read More



TN Department of Labor



Names for Technical Assistance Search

Туре	Effective	Name
Guidance	1/8/2019	WIOA Cost Classification
Policy	11/8/2019	Minimum Participant Cost Rate
Memo	4/12/2018	Timeliness and Accuracy of Reporting ** Systems Reconciliation **
Policy	11/8/2021	Property Management
Policy	5/10/2019	Sanctions for Failure to Meet Federal and State Standards
Policy	8/11/2017	Requesting Additional WIOA Funds
Policy	2/10/2017	Allowable and Unallowable Costs
Policy	2/20/2017	Conflict of Interest
Guidance	1/22/2018	Correcting Disallowed Costs
Guidance	6/19/2018	OSO and CSP Contracts
Guidance	3/20/2018	LWDB Monitoring Activities
Manual	N/A	2020-21 Monitoring Guide
Guidance	N/A	MOU/One-Stop Service Delivery and Infrastructure Funding Agreement
Guidance	N/A	Fillable AJC Complaint Log
Policy	11/13/2020	Grievance and Complaint Resolution
Policy	11/13/2020	Monitoring

Northern Middle Policies

https://www.nm-wb.com/board/policies-and-agreements

Policies:

Adult and Dislocated Worker Eligibility Guidance

Adult Eligibility & Priority of Service

Supportive Services Policy

Individual Training Accounts

Contract Modification Limitation Policy

WIOA Minimum Participant Cost

Conflict of Interest

Board Meeting Access

Consolidated Business Grants

ETPL

Monitoring Guidance

AJC Initial Assessment

Co Enrollments

Electronic Case Files

Property Management

Verifying Identity Employment Eligibility

Grievance and Complaint Resoultion Policy

Procurement Policy

Selective Service

One-Stop Certification

Youth Eligibility

Youth Incentives Policy

Credential Attainment Guidance



Fiscal Monitoring

In addition to Program Monitoring, fiscal sampling will be performed on a systematic basis. Currently, direct participant cost samples are selected each month, with fiscal steps being performed at NM location via electronic access to underlying documents. These sample selections are forwarded to the Program monitor for further program review.

Since the TDLWD monitoring policy changed recently, modifications to our approach will be upcoming. Additionally, monitoring of Career Service Provider non-direct expenses will be conducted periodically.

We will be working with each Career Service Provider to perform walkthroughs to determine the most efficient and effective monitoring approaches.

